

# SHEFFIELD CITY COUNCIL

## Cabinet

### Meeting held 17 April 2019

**PRESENT:** Councillors Julie Dore (Chair), Lewis Dagnall, Jackie Drayton, Jayne Dunn, Mazher Iqbal, Mary Lea, Chris Peace and Jim Steinke

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#### **1. APOLOGIES FOR ABSENCE**

1.1 An apology for absence was received from Councillor Olivia Blake.

#### **2. EXCLUSION OF PUBLIC AND PRESS**

2.1 The Chair (Councillor Julie Dore) reported that the appendix to the report at agenda item 12 (Waste Management Budget Savings 2019) (See minute 11 below) was not available to the public and press because it contained exempt information described in Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972 (as amended) relating to the financial or business affairs of any particular person. Accordingly, if the content of the appendix was to be discussed, the public and press would be excluded from the meeting.

#### **3. DECLARATIONS OF INTEREST**

3.1 There were no declarations of interest.

#### **4. MINUTES OF PREVIOUS MEETING**

4.1 The minutes of the meeting of the Committee held on 20 March 2019 were approved as a correct record.

#### **5. PUBLIC QUESTIONS AND PETITIONS**

##### **5.1 Public Question in respect of the General Cemetery**

5.1.1 Jim Dimond asked, given contradictory answers received to date and the lack of an Equality Impact Assessment, what was the reason why the City Council wanted a car park within the General Cemetery? Would the Cabinet Member attend an event being held to speak about the plans on 27 April?

5.1.2 Councillor Mary Lea, Cabinet Member for Culture, Parks and Leisure, responded that the overall development project was a great project for the Cemetery and she was pleased that money had been granted for this from the Heritage Lottery Fund. It needed to be made accessible for everyone, including people who needed to park, so that is why the disabled parking places had been included in the initial plans.

5.1.3 The Leader of the Council, Councillor Julie Dore, added that if Mr Dimond sent an email to Councillor Lea confirming the arrangements for the event on 27 April,

Councillor Lea would attend.

5.2 Public Question in respect of Mount Pleasant House

5.2.1 Nigel Slack stated that responses to his previous questions on the delays to the sale of Mount Pleasant House to Hermes Care had raised concerns with him about the way this decision was made, the supporting evidence provided by officers of Property Services and the Scrutiny process undertaken. Mr Slack had therefore revisited the original documentation from the Scrutiny process and, in particular, the responses to his questions at the Scrutiny Committee meeting held on 14 March 2018 given by Councillor Olivia Blake.

5.2.2 In Mr Slack's view, the responses provided to him were a litany of missing answers, half answers and apparent deliberate obstructiveness. It was now 12 months on from a decision that was supposedly a clearly better option for the Council. That was 12 months of ongoing maintenance and security costs for the building (unless it was being allowed to rot). What has this delay cost? What precisely was the cause of this ongoing delay? Were the buyer's finances in place? Were there issues with planning? Were there issues with heritage? Had heads of terms been agreed? Had contracts been signed? Could the Council provide a clear, open and transparent response to this please?

5.2.3 Councillor Julie Dore responded that alternative premises needed to be found for Shipshape and this had now been identified and discussions were being held as to when they could move into these new premises. This now meant that the sale and contract with Hermes Care could proceed. In relation to Mr Slack's other questions, she was not aware of any other issues delaying the sale.

5.3 Public Question in respect of Webcasting

5.3.1 Nigel Slack commented that he trusted that the test of the new audio facilities went well at the recent Council meeting. Could the Council confirm when the full webcasting facilities will be available and when and where this can be found on the Council website?

5.3.2 Councillor Julie Dore confirmed that the test of the audio facilities went well and she was pleased that they had done the test. At the next Full Council meeting the system would be in full operation unless anything untoward happened before then. It would be publicised on the website when the meeting would be webcast.

5.4 Public Question in respect of Waste Management Budget Savings

5.4.1 Nigel Slack stated that, in relation to item 12 on the agenda, Waste Management Budget Savings 2019, he recalled an undertaking from the Council to review this contract with a view to it being broken up and portions of the contract let to smaller local companies or even being brought in-house. Where was the Council in this review process?

5.4.2 Councillor Lewis Dagnall, Cabinet Member for Environment and Transport, commented that a decision had been taken following the review undertaken 18

months ago. All options had been considered but Cabinet ultimately concluded the best way forward as outlined in the minutes from the Cabinet meeting held on 13 December 2017. Cabinet's view is that public services are best run by public bodies and would bring historic contracts in-house wherever possible. However, where this was impracticable or expensive or would affect services, this was not always possible.

## **6. ITEMS CALLED-IN FOR SCRUTINY**

6.1 The Economic and Environmental Wellbeing Scrutiny and Policy Development Committee submitted a report outlining the outcome of the Scrutiny Committee meeting held on 20th March 2019 where a Call-In of the decision made by the Cabinet Member for Environment and Transport on 5th March 2019 regarding "Parking Fees and Charges" was considered.

6.2 **RESOLVED:** That Cabinet notes the decision of the Economic and Environmental Wellbeing Scrutiny and Policy Development Committee as follows:-

- The Scrutiny Committee agreed to take no action in relation to the called-in decision.

### **6.3 Reasons for Decision**

To note the decision taken during consideration of the call-in at the Scrutiny Committee.

### **6.4 Alternatives Considered and Rejected**

To reject the decision of the Scrutiny and Policy Development Committee.

## **7. RETIREMENT OF STAFF**

7.1 The Executive Director, Resources submitted a report on Council staff retirements.

7.2 **RESOLVED:** That this Cabinet :-

(a) places on record its appreciation of the valuable services rendered to the City Council by the following staff in the Portfolios below:-

<u>Name</u>	<u>Post</u>	<u>Years' Service</u>
<b><u>Place</u></b>		
Peter Brook	Team Leader, Repairs and Maintenance Service	41
Amanda Brookes	Economic Inclusion Officer	39
Alan Bullock	Homemaker	38

Adrian Ford	Team Leader (Housing), Repairs and Maintenance	37
Anthony Oxley	Service Manager, Repairs and Maintenance Service	39
Paul Neilson	Compliance Champion, Repairs and Maintenance Service	35
Kevin Rodgers	Team Leader, Repairs and Maintenance Service	36
Patricia Rowlay	Repairs and Maintenance Support Officer	28

### **People Services**

Paul Massey	Independent Reviewing Officer	22
Alexandra Migali	Service Improvement Manager	33

(b) extends to them its best wishes for the future and a long and happy retirement;  
and

(c) directs that an appropriate extract of this resolution under the Common Seal of  
the Council be forwarded to them.

## **8. SHEFFIELD HEALTH AND WELLBEING STRATEGY**

8.1 The Director of Public Health submitted a report briefing Cabinet on the preparation and content of the refreshed Joint Health & Wellbeing Strategy for Sheffield, produced by the Health & Wellbeing Board to cover the period 2019-24 and seeking approval of the Strategy.

8.2 **RESOLVED:** That Cabinet approves the Joint Health & Wellbeing Strategy 2019-24 and notes that regard must be had to it, where relevant, in exercise of any of the Council's functions.

### **8.3 Reasons for Decision**

Health inequalities remain a significant challenge for Sheffield, and it is well understood that the solution to this challenge will not only be found within health and social care services. The refreshed Strategy focuses the attention of the Health & Wellbeing Board on nine key areas that have the potential to improve the health and wellbeing of Sheffield's population sustainably over the long term, and narrow the gap in outcomes between the most and least well off.

### **8.4 Alternatives Considered and Rejected**

It is a statutory requirement that the Council and Clinical Commissioning Group must produce a Joint Health & Wellbeing Strategy for Sheffield. As noted in the report, the Strategy has been developed in an iterative manner, testing possible options with the Board and wider stakeholders, through which the specific approach and ambitions have been arrived at

**9. PROCUREMENT OF A PLUMBING & HEATING SPARES CONTRACT TO SUPPORT THE REPAIRS & MAINTENANCE SERVICE IN THE PLACE PORTFOLIO**

9.1 The Executive Director, Place, submitted a report seeking authority to procure the provision of a plumbing & heating spares contract to support the Repairs & Maintenance Service and award the contract for the Council in line with the contents of the report.

9.2 **RESOLVED:** That Cabinet:-

- (a) approves the re-tendering of the Plumbing and Gas Spares contract as outlined in the report, including:
  - (i) ongoing provision of plumbing and heating spares for the repairs and maintenance service to maintain housing stock and corporate buildings; and
  - (ii) provision of boilers and associated parts specifically to service the Heating Replacement Programme; and
- (b) delegates authority to the Executive Director, Place, in consultation with the Director of Finance & Commercial Services and Director of Legal and Governance, to:
  - (i) decide the procurement strategy;
  - (ii) negotiate and agree the terms of the new contracts for the provision of Plumbing & Heating spares (including framework and call-off contracts, including the purchase of boilers and associated parts);
  - (iii) award the new contracts to the successful services providers chosen by the Council; and
  - (iv) take all other necessary steps not covered by existing delegations to achieve the outcomes outlined in the report.

9.3 **Reasons for Decision**

The procurement will enable the Council to:

- Have a compliant mechanism in place to meet the service requirements, whilst

allowing for a thorough review in the medium term to identify any further savings/efficiencies as part of the ongoing TOM (target operating model) project.

- As outlined in section 1 of the report it is believed that immediate savings and economies of scale can be realised by re-engaging the market, particularly with spend levels being in excess of those originally predicted pre-insourcing.

#### 9.4 **Alternatives Considered and Rejected**

Extension of the existing contract - the Service could continue meeting service delivery requirements via the existing framework contracts and re-tender in line with standing orders in 2 years' time. However, this option is not recommended as it is believed that better value can be achieved by re-tendering at this stage as outlined in Section 1 of the report.

### 10. **MONTH 11 CAPITAL APPROVALS**

10.1 The Executive Director, Resources, submitted a report providing details of proposed changes to the Capital Programme as brought forward in Month 11 2018/19.

10.2 **RESOLVED:** That Cabinet:-

- (a) approves the proposed additions and variations to the Capital Programme listed in Appendix 1 of the report, including the procurement strategies and delegates authority to the Director of Finance and Commercial Services or nominated Officer, as appropriate, to award the necessary contracts;
- (b) approves the acceptance of accountable body status of the grant funding detailed at Appendix 2 of the report; and
- (c) approves the acceptance of accountable body status of the grant funding detailed at Appendix 2a of the report subject to the grants being offered in line with the terms as described in the report, and in the event that the grant terms vary significantly from those outlined, delegates authority to the Head of Commercial and Business Development, in consultation with the Director of Legal and Governance, to negotiate acceptable terms.

#### 10.3 **Reasons for Decision**

10.3.1 The proposed changes to the Capital Programme will improve the services to the people of Sheffield.

10.3.2 To formally record changes to the Capital Programme and gain Member approval for changes in line with Financial Regulations and to reset the Capital Programme in line with latest information.

10.3.3 Obtain the relevant delegations to allow projects to proceed.

#### 10.4 **Alternatives Considered and Rejected**

A number of alternative courses of action are considered as part of the process undertaken by Officers before decisions are recommended to Members. The recommendations made to Members represent what Officers believe to be the best options available to the Council, in line with Council priorities, given the constraints on funding and the use to which funding is put within the Revenue Budget and the Capital Programme.

### 11. **WASTE MANAGEMENT BUDGET SAVINGS 2019**

11.1 The Executive Director, Place, submitted a report detailing four proposals to realise a saving on the costs of providing waste services through the Integrated Waste Management Contract with Veolia.

11.2 **RESOLVED:** That Cabinet:-

- (a) receives the report and approves the policy changes to:
  - (i) make a charge of £25 per container for the provision of recycling bins to new and change of use properties in the City;
  - (ii) end the provision of subsidised bulky waste collections; and
  - (iii) charge a weekly rental fee for the provision of bulk containers (where a one off payment has not been received for the provision of the container) on the basis of £0.50 per container per week for bulk bins provided for general waste and £0.30 per container per week for the bulk bins provided for recycling collections;
- (b) agrees to vary the Integrated Waste Management Contract as outlined in this report such that the expiry of all services under the Contract will align with the currently agreed expiry date for the operation and maintenance of the Energy Recovery Facility of 31st July 2038; and
- (c) delegates authority to the Executive Director, Place, in consultation with the Director of Legal and Governance, to agree the final terms of the variation to the Integrated Waste Management Contract.

#### 11.3 **Reasons for Decision**

The recommendations to approve the policy changes and to approve the recommendation to align the expiry date of all of the Integrated Waste Management Contract services contribute to the Council operating within the budget set for 2019/20 without a reduction in the services provided.

#### 11.4 **Alternatives Considered and Rejected**

- 11.4.1 The Council could continue to provide waste services without the policy changes outlined in the report. This would mean the opportunities for income identified would not be realised and the waste service is unable to contribute to reducing the cost of providing services to ensure the Council is operating within the budget set for 2019/20.
- 11.4.2 The alignment of the expiry date of all of the IWMC services to 2038 provides a significant annual saving for the Council. If the Council does not agree to this proposal this saving cannot be realised and accordingly the Council would not be able to prioritise spending to services for caring for older and vulnerable people across Sheffield.